



Marine Wing Communications Squadron 38 Commanding Officer's Policy Statement on **Operational Excellence/Safety**



Operational Excellence is the professional, efficient, and expert execution of our warfighting missions, functions, and tasks. Operational Excellence requires understanding there is a right way to do things, knowing what that way is, and the conscious choice to do things the right way, every time. Safety naturally happens when we are performing at those high standards.

Our mission is inherently dangerous and demands tough realistic collective training to continually sharpen our warfighting skills. We will not be risk adverse while conducting hard training but we will always conduct risk management. However, safety goes beyond risk management during a training event. It includes using the correct procedures and processes while in garrison as well. Commanding Officers own risk; that is our burden not yours.

We need your help to manage risk. I need all Marines and specifically leaders to continuously manage risk through the following lens:

- Identify hazards
- Assess risk
- Implement risk controls

Remember: Operational Excellence is knowing and doing the right thing the right way AND consciously doing things the right way every time.

If you have any concerns about Operational Excellence or risk management in your workspace, address it with your chain of command immediately, contact your unit safety representative, or the Squadron Safety Officer at (858) 307-7530.


Lieutenant Colonel Nelson
Commanding Officer